



Guide «Sustainability in artisanal cheese dairies in Switzerland»

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► School of Agricultural, Forest and Food Sciences HAFL

Farmhouse and
Artisan
Cheese & Dairy Producers
European Network





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Content

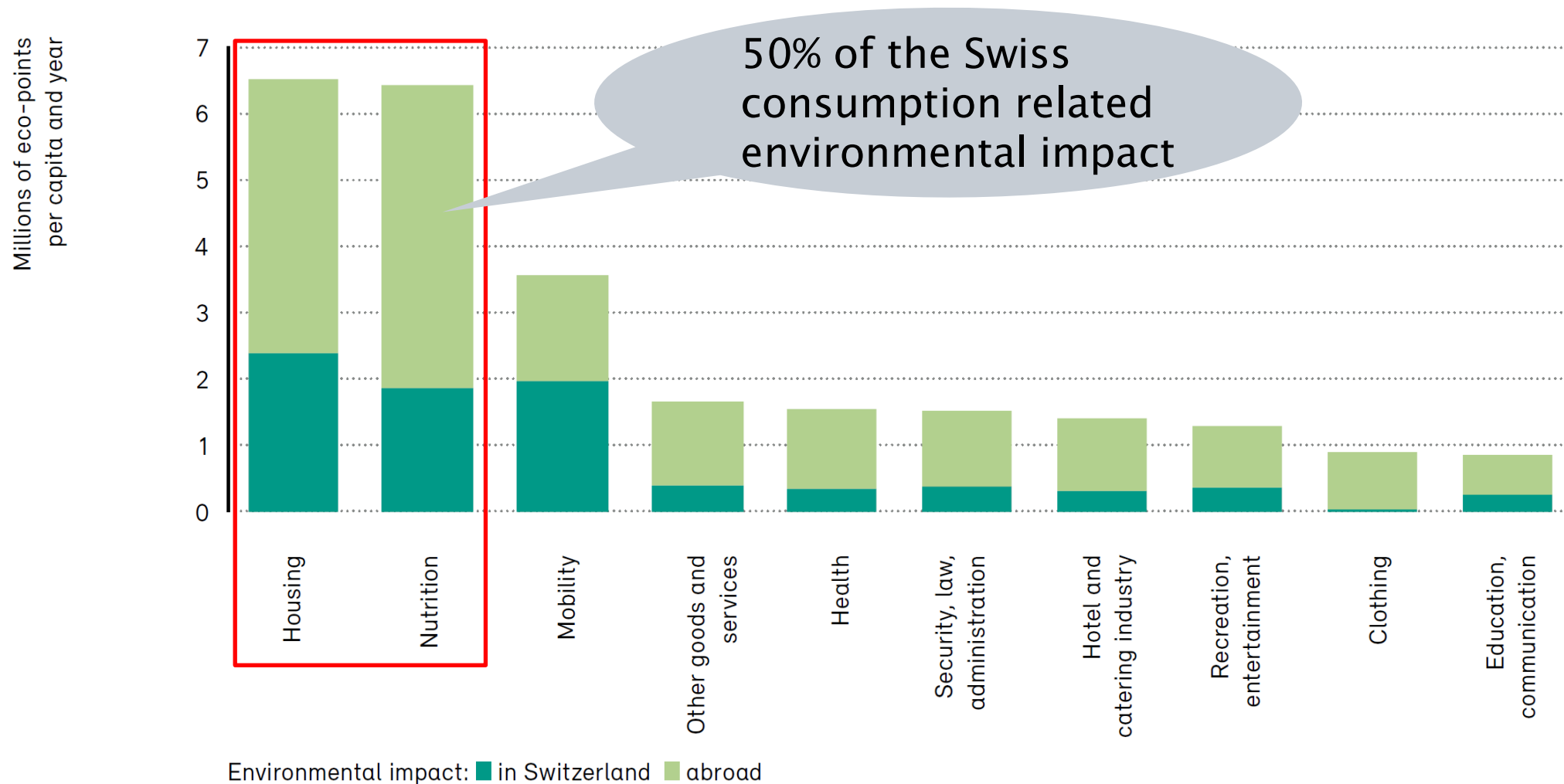
- Sustainability in artisanal cheese manufacturing in Switzerland: background
- Project for the development of the sustainability guide
- Guide «Sustainability in artisanal cheese manufacturing» and implementation
- Experiences in cheese factories
- Conclusions



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Sustainability in artisanal cheese manufacturing in Switzerland: background

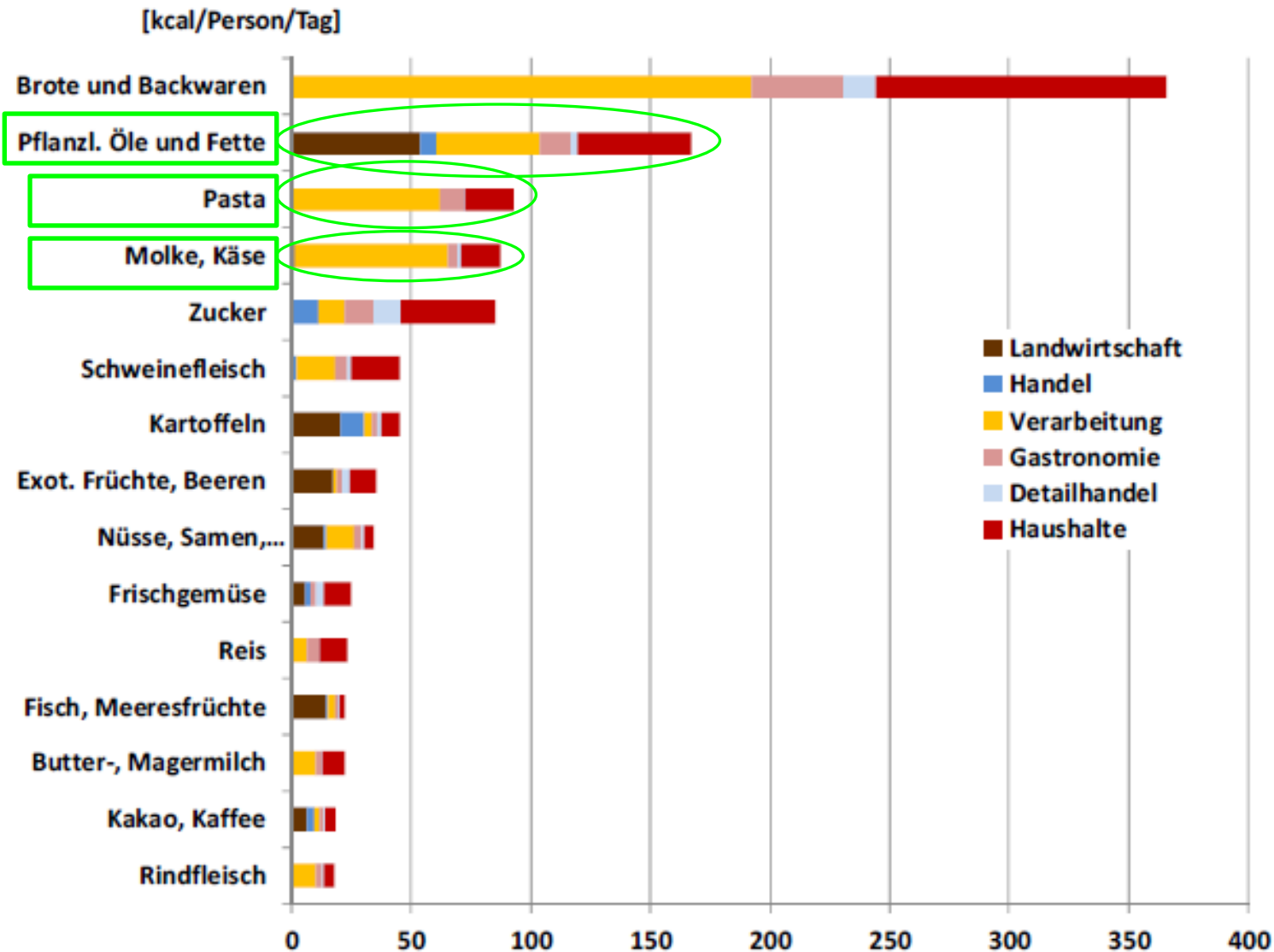
Nutrition – Significance for sustainability in Switzerland



Source: EBP/Treeze 2022

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Sustainability aspect „Food Waste“



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International framework



Sustainable milk production (Fonterra, Freisland Campina, Arla, Emmi,)
Sustainable processing
-> sustainability in the whole food value system (Science Based Targets initiative)



The mandatory mix of areas include:



Supplier Sustainability Certification, Supplier Initiatives & Packaging



Manufacturing processes & operations
energy - water - waste - emissions - biodiversity



Social sustainability
health & nutrition - community initiatives - employee wellbeing - diversity & inclusion



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The «green carpet» in artisanal cheese manufacturing



Audited sustainability management system

Every milk processor has an audited sustainability management system, sustainability analysis, sustainability report or **recognized self-assessment system**. Environmental protection is promoted by considering the company's ecological footprint. Milk processors use their resources sustainably. Cheese bearing the "swissmilk green" brand is produced without a GMO rennet and with a voluntary waiver of additives in accordance with the "Swiss Cheese" industry code.

www.swissmilk.ch/de/green/ch/

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Structure of artisanal cheese manufacturing in Switzerland

- Decentralized milk processing, small scale
 - Support of peripheral regions
 - Protection of multifunctional agriculture
 - Authenticity
 - Protection of tradition
 - (AOP) relation to the terroir
 - Minimal processing, naturalness, organic production (bud)
- > Development of a sector solution for self-evaluation and to support the continuous improvement process



Sustainability – a challenge? An added value!



Regulations

- Green house gas emission (CO2-law)
- Energy law
- etc.



Development of market

- Increasing consumer demands for sustainability and transparency in the agri-food system



Optimisation of operations

- Comprehensive assessment of operational strengths and weaknesses
- Creation of data basis for continuous improvement process
- Risk minimization through forward-looking action



Differentiation

- Differentiation of own products
- Support for successful science-based marketing
- Preservation of value creation and competitiveness



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Project for the development of the sustainability guide

Project key figures

Partners



- FROMARTE (customer)
- Cheese factories
- School of Agricultural, Forest and Food Sciences HAFL
- Adfinis AG (IT-Partner)
- Fiduciary company



Objectives



- Development of an instrument for the self-evaluation of sustainability
- Contribution to the optimization of sustainability in cheese dairies

Sustainability requires (recurring) assessment process

Important for communication

1. Identification and systematic recording of relevant sustainability aspects,
2. Assessment using criteria and indicators.

Furthermore:

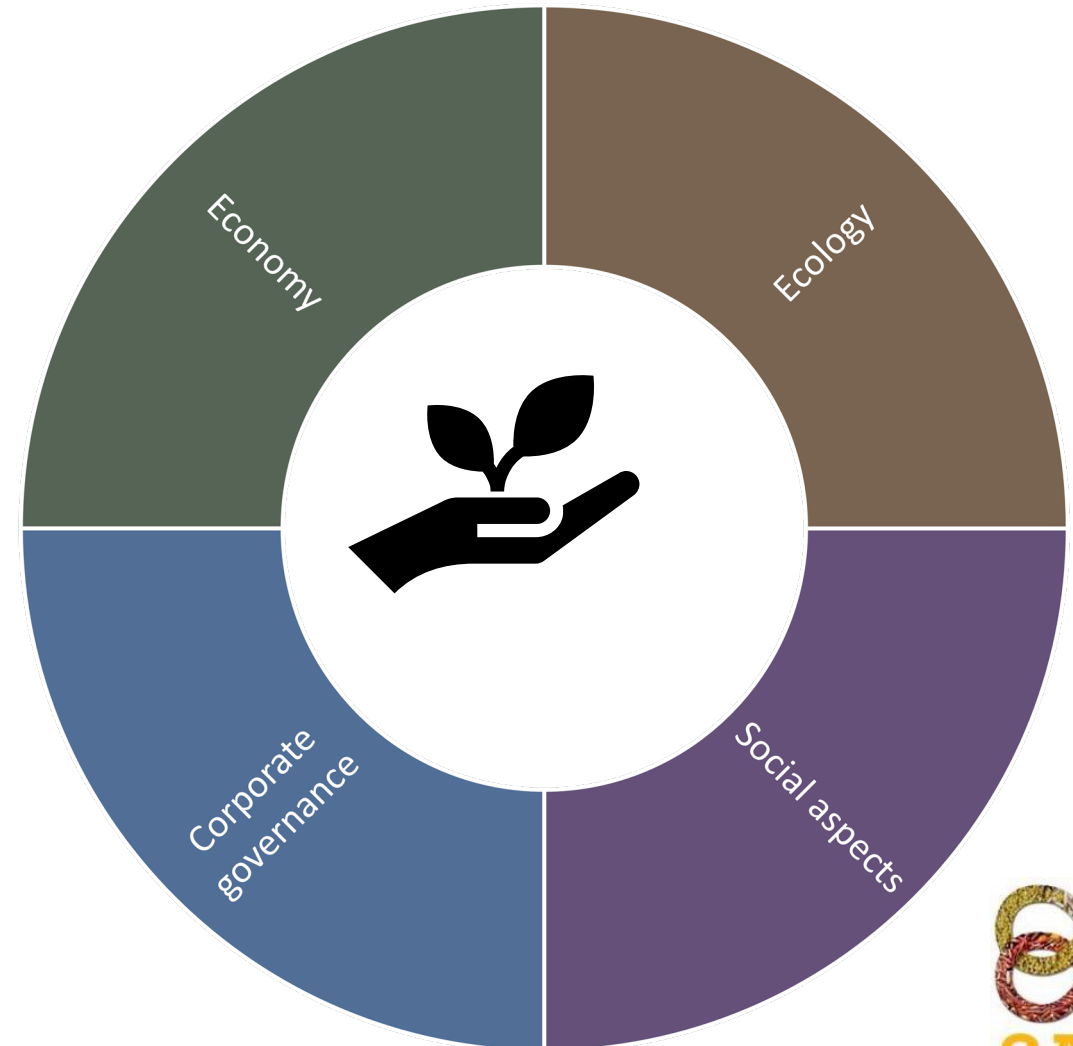
- ▶ Definition of methodological minimum requirements, quality criteria and value measures.



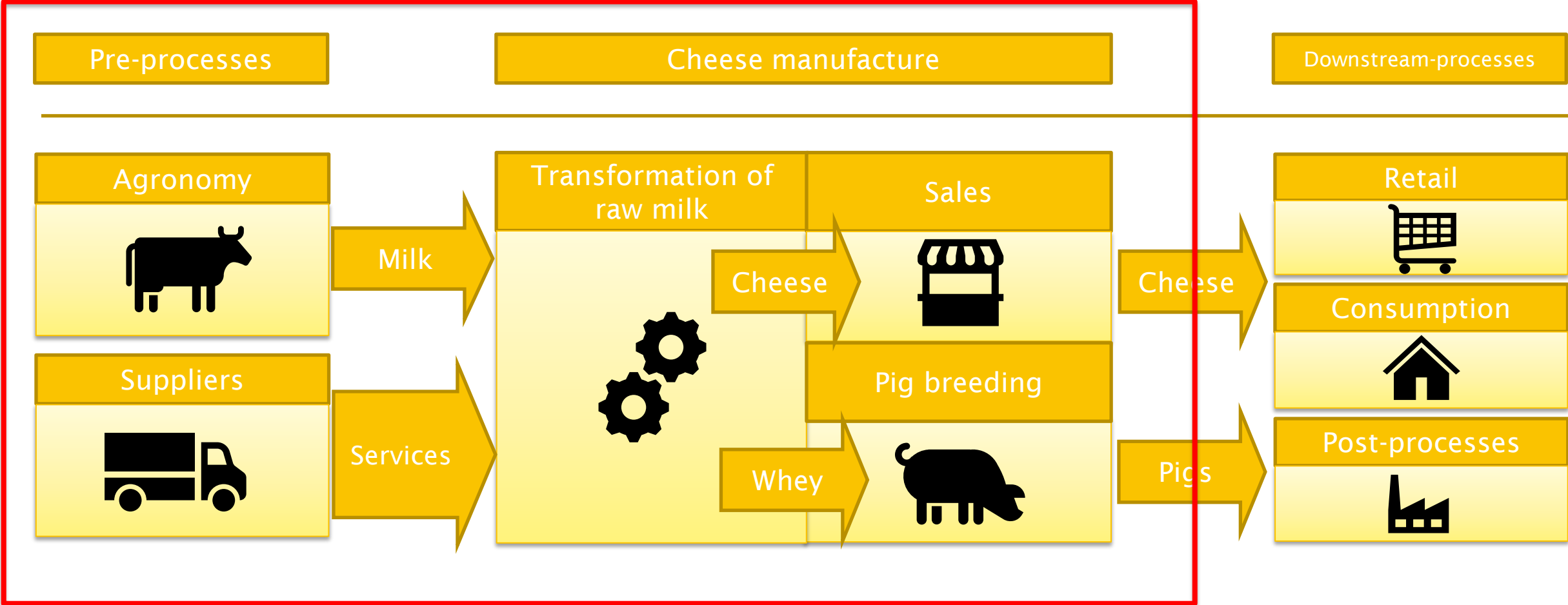
Structure

- ▶ Sustainability assessment based on **SAFA guidelines**¹
- ▶ Framework for sustainability assessment of agricultural and food systems
- ▶ Four sustainability dimensions
 - ▶ Economy
 - ▶ Corporate governance
 - ▶ Social aspects
 - ▶ Ecology
- ▶ 28 indicators tailor-made for artisanal cheese dairies

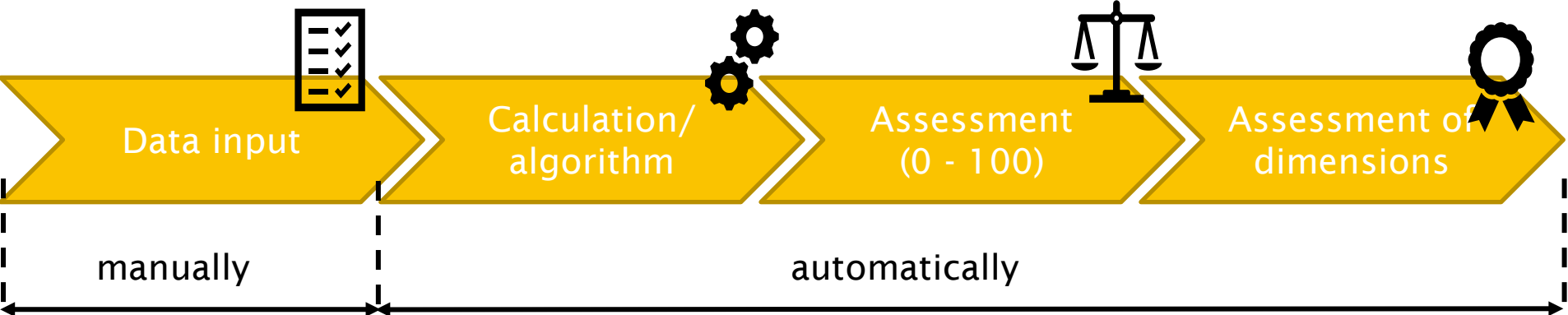
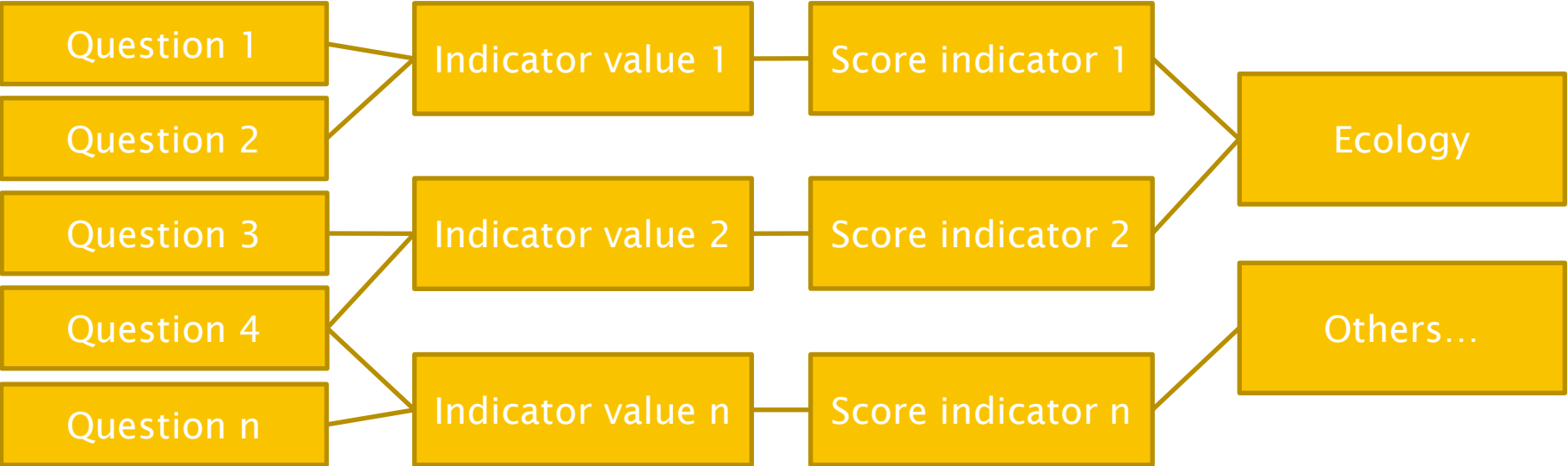
■ Economy ■ Corporate governance ■ Social aspects ■ Ecology



Boundaries of the system «cheese manufacture»



Evaluation process - assessment of dimensions



Example: indicator green house gas emission

Data input of the energy sources purchased and their quantities for the last three years

Energy source	2020	2021	2022	Unit
Electricity (off. provider)				kWh
Electricity (own production, e.g. solar panel)				kWh
Oil fuel				l
Gas fuel				m ³
Biogas				m ³
Timber				kg

Calculation of greenhouse gas emissions per unit of milk processed

$$GHG_{\text{prod}} = \frac{\sum (E_i \times H_w \times EF)}{\sum m_{\text{milk}}}$$

- ▶ GHG_{prod} : Greenhouse gas emissions per unit of milk processed
- ▶ E_i : Quantity of the energy carrier
- ▶ H_w : Heating value of the energy source
- ▶ m_{milk} : quantity of milk processed per year
- ▶ EF : Emission factor of the energy carrier

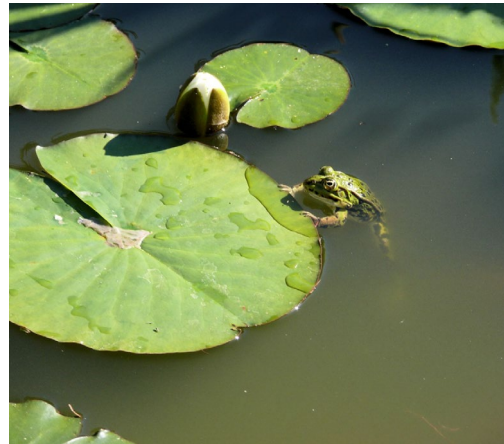
Classification of the calculated value on the scale

$$\text{Score} = \left(\frac{GHG_{\text{prod}}}{\text{Max}(GHG_{\text{prod}})} \right)^{-1} \times 100$$

- ▶ **Score**: Achieved score on the scale
- ▶ **Max(GHG_{prod})**: Maximum greenhouse gas emissions from cheese production per unit of milk

Example: Biodiversity

Biodiversity measures on the premises of the cheese dairy





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Guide for sustainability in artisanal cheese manufacturing and implementation

Navigation pane

ALLGEMEINE PRODUKTIONSDATEN	<input checked="" type="checkbox"/>
ÖKONOMIE	<input checked="" type="checkbox"/>
UNTERNEHMENSFÜHRUNG	<input checked="" type="checkbox"/>
SOZIALES	<input checked="" type="checkbox"/>
ÖKOLOGIE	<input checked="" type="checkbox"/>
RESULTATE	<input type="checkbox"/>



Für welches Jahr möchten Sie die Nachhaltigkeit Ihres Betriebes evaluieren? (optional)

2019

Wie viel Milch kaufte Ihr Betrieb gesamthaft ein? (optional)

4000000

Wie viel der eingekauften Milch wurde verkäst? (optional)

3500000

Wie viel der eingekauften Milch wurde der Industrie weitergegeben (Industriemilch)? (optional)

500000

Wie viel Milch verarbeitete Ihr Betrieb? (optional)

3500000



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Data input

ALLGEMEINE PRODUKTIONSDATEN

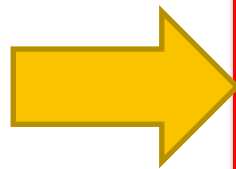
ÖKONOMIE

UNTERNEHMENSFÜHRUNG

SOZIALES

ÖKOLOGIE

RESULTATE



Für welches Jahr möchten Sie die Nachhaltigkeit Ihres Betriebes evaluieren? (optional)

Wie viel Milch kaufte Ihr Betrieb gesamthaft ein? (optional)
Wie viel der eingekauften Milch wurde verkäst? (optional)
Wie viel der eingekauften Milch wurde der Industrie weitergegeben (Industriemilch)? (optional)
Wie viel Milch verarbeitete Ihr Betrieb? (optional)

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Results

ALLGEMEINE PRODUKTIONS DATEN

ÖKONOMIE

UNTERNEHMENS FÜHRUNG

SOZIALES

ÖKOLOGIE

RESULTATE



Alle Werte werden auf einer Skala zwischen 0 und 100 Punkten eingestuft (Scores), dabei gilt folgende Unterteilung:

- 0 bis 49 Punkte - Ungenügend
- 50 bis 66 Punkte - Genügend
- 67 bis 100 Punkte - Übertroffen

Resultate Ökonomie

Gewinnmarge Wert (%)

4

Punktzahl Gewinnmarge

54

Gewinnrücklage Wert (%)

25

Punktzahl Gewinnrücklage

25

Liquiditätsgrad 2 Wert (%)

1200

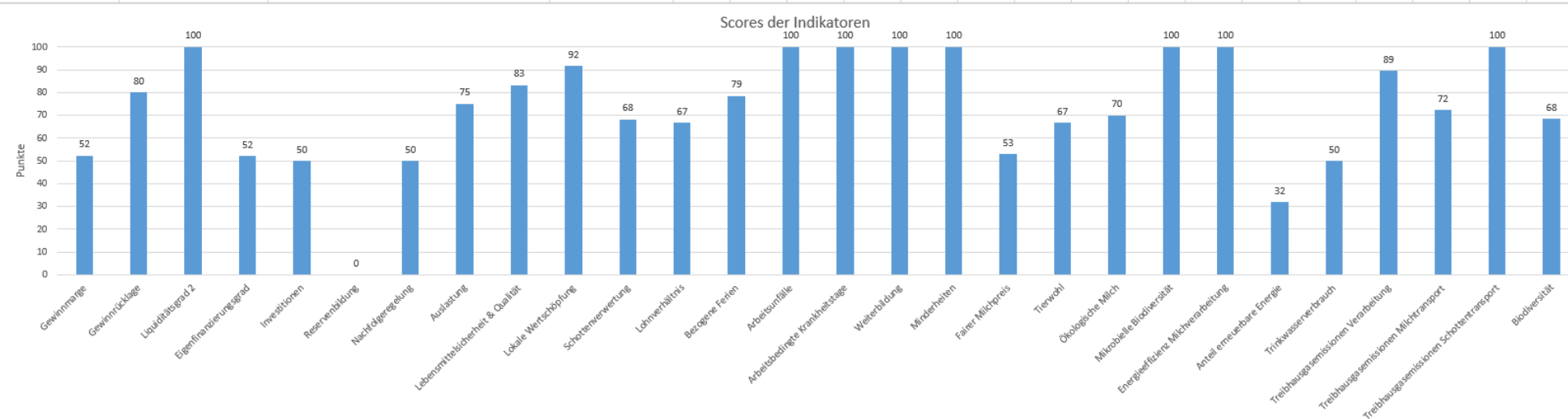
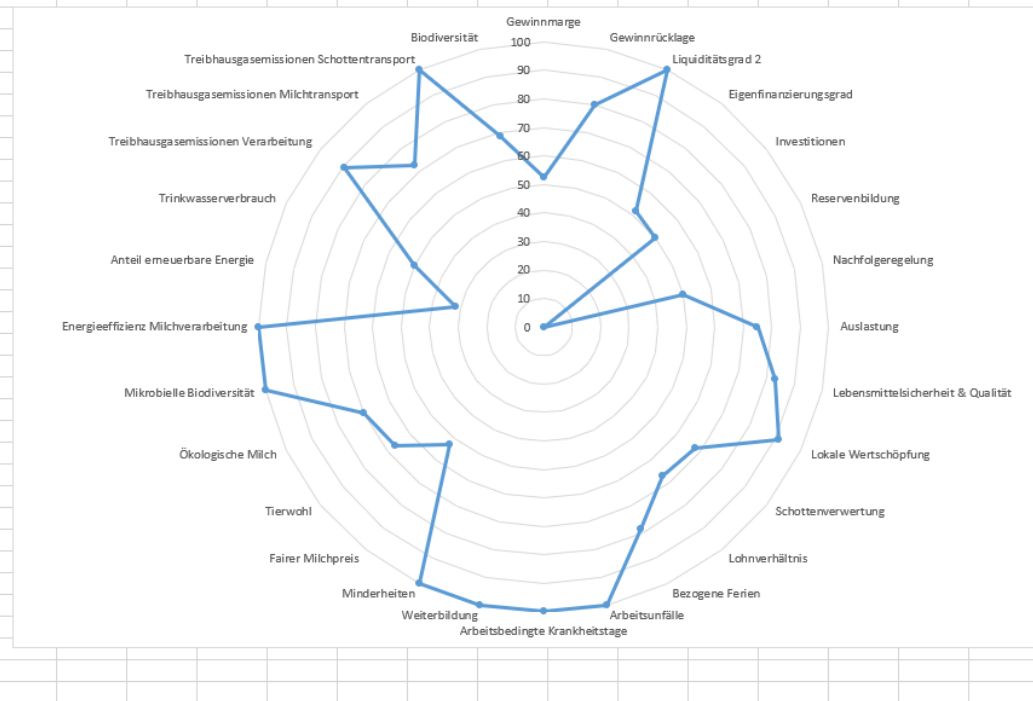
Punktzahl Liquiditätsgrad 2

100

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Result of assessment (spider web)

Dimensionen	Scores Dimensionen	Indikatoren	Scores	
Ökonomie	71	Gewinnmarge	52	
		Gewinnrücklage	80	
		Liquiditätsgrad 2	100	
		Eigenfinanzierungsgrad	52	
Unternehmensführung	60	Investitionen	50	
		Reservenbildung	0	
		Nachfolgeregelung	50	
		Auslastung	75	
		Lebensmittelsicherheit & Qualität	83	
		Lokale Wertschöpfung	92	
		Schottenverwertung	68	
Soziales	83	Lohnverhältnis	67	
		Bezogene Ferien	79	
		Arbeitsunfälle	100	
		Arbeitsbedingte Krankheitstage	100	
		Weiterbildung	100	
		Minderheiten	100	
		Fairer Milchpreis	53	
		Tierwohl	67	
Ökologie	76	Ökologische Milch	70	
		Mikrobielle Biodiversität	100	
		Energieeffizienz Milchverarbeitung	100	
		Anteil erneuerbare Energie	32	
		Trinkwasserverbrauch	50	
		Treibhausgasemissionen Verarbeitung	89	
		Treibhausgasemissionen Milchtransport	72	
		Treibhausgasemissionen Schottentransport	100	
		Biodiversität	68	
		Gesamtscore Nachhaltigkeit		73





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Experiences in cheese factories

Cheese factory Tufertschwil



Walter Räss

- Production of Chällerhocker, a hard cheese made of raw milk (1.26 Mio kg raw milk per year)
- Simple input portal (via quality management system Fromarte)
- Very useful for self-evaluation
- Helps to become aware of the different aspects of sustainability
- Economic data comes from the fiduciary annual accounts
- Annual, unforeseen fluctuations in cheese production can have a major impact on the economic value
- Some indicators very detailed (i.e. employment level of employees, milk label), others not detailed enough (i.e. investments, maturation, crop use)
- Not well known and not addressed enough in the industry...

Cheese factory Chäs-Hütte Walchwil



André Rust

- ▶ Production of Gruyère AOP and other dairy products (2.5 Mio kg raw milk per year)
- ▶ Simple input portal (via quality management system Fromarte)
- ▶ Data input in 2020
- ▶ Many questions – too complicated
- ▶ Complexity of a comprehensive sustainability assessment
- ▶ Wants to support sustainability: photovoltaic system on the roof, replacement of oil heating system
- ▶ Not well known and not addressed enough in the industry...
- ▶ There should be more pressure, but at the same time on a voluntary basis...



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Conclusions

Conclusions

- ▶ Pressure on sustainability efforts in agro-food system is increasing
- ▶ Decentralized, artisanal cheese production already serves many sustainability aspects
- ▶ Common position on sustainability for the entire sector (Fromarte)
- ▶ Very comprehensive, valuable guideline
- ▶ Increases credibility and added value (differentiation)
- ▶ On a voluntary basis: self-assessment, benchmarking, awareness increase, continuous improvement process

Challenges:

- ▶ Ensuring transparency and credibility
- ▶ Increase coverage in sector, increase involvement
- ▶ Complexity of content & continuous development/improvement
- ▶ Further development of sustainability services is of utmost relevance and demands and complexity are increasing
- ▶ Raising consumer awareness of sustainability issues is an ongoing task.

Thank you very much for your attention!



Kurt Schnebli
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Jean Pierre Zenhäusern



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Jan Lemola
Matthias Meier



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